

## INVESTOR ROADSHOW

6 - 7 July 2023 CEO's 100-Day Plan

ASX Code: AMI





## FORWARD LOOKING STATEMENTS

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#### **Non-IFRS Financial Information**

The Company results are reported under International Financial Reporting Standards (IFRS). This presentation also includes non-IFRS information including EBITDA. The non-IRFS information has not been subject to audit or review by the Company's external auditor and should be used in addition to IFRS information.

This presentation has been authorised for release to the ASX by the Managing Director and CEO of Aurelia Metals.



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## **ABOUT ME**



- A Bachelor of Engineering (Mining Hons) and a Masters in Applied Finance and Investment with more than 30 years experience across a broad range of commodities, geographies and operations, both mining and downstream.
- Most recent appointment was at OZ Minerals as the Strategy and Growth Executive which included organic and inorganic growth options for Exploration and Operations, Sales and Marketing, Mergers and Acquisitions, and working with Management and the Board to develop the long-term strategy and aspirations of OZ Minerals.
- 27 years at BHP prior to OZ Minerals and held senior appointments including General Manager, Asset President, Global Technical Officer and President of Joint Ventures across small and large operations.
- Throughout my career I have been heavily involved in building and developing businesses and people, managing business turnarounds, transformations and creating value for stakeholders.

*"My initial impressions of Aurelia have been extremely positive. I'm excited to lead a team of consummate, dedicated professionals focused on unlocking the Company's enormous potential."* 



## **CEO'S 100-DAY PLAN**

#### Roadmap to unlock significant shareholder value

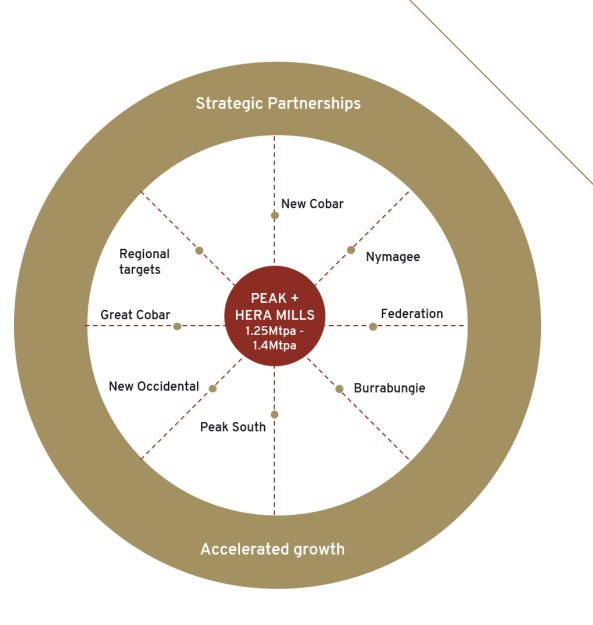
STABILISE *Complete	CEO's 100-Day Plan *Active Now	ACCELERATE	REPLICATE
<ul> <li>Returned operations to cash generation</li> <li>Working Smarter Program delivers efficiencies</li> <li>Transitioned Hera to C&amp;M</li> <li>Federation Development Consent received</li> <li>Federation optimisation to protect from capital escalation</li> <li>Business funded to deliver growth</li> <li>Finalised contract mining to owner operator at Peak</li> </ul>	<ul> <li>Finalise revised Vision and Strategy</li> <li>Continue hitting operational targets - strengthening balance sheet</li> <li>Remobilise Redpath and set Federation up for success</li> <li>Commence Peak improvement program targeting 2<sup>nd</sup> quartile unit costs to increase margin</li> <li>Plan exploration to grow Resources and Reserves at Peak, Federation, Great Cobar, New Cobar and Queen Bee</li> <li>Design the Cobar Province 'hub and spoke' model to fill the Peak and Hera plants (chasing 1.3Mt production)</li> <li>Management changes to deliver plans</li> </ul>	<ul> <li>Implement Cobar Province model to unlock superior value from significant resources and infrastructure</li> <li>Deliver Federation Project into production on time, under budget</li> <li>Assess strategic partnerships to accelerate growth options – companies hungry for critical metals exposure and offtake</li> <li>Company re-finance options</li> <li>Fill the talent pipeline to deliver through culture of high performance</li> <li>Fill the Peak and Hera Hubs</li> <li>Resourcing up options to compete for the next best economic project</li> </ul>	<ul> <li>Step out to a new Province using the model implemented in the 'Accelerate' phase</li> <li>Continue organic growth within highly mineralised tenements</li> <li>Continue assessing options to grow, such as JVs, mergers and acquistions etc.</li> </ul>

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## **COBAR PROVINCE MODEL**

#### Maximising use of assets and strategic value

- Hub and spoke model designed to fill the mill to maximum throughput at Peak and optimise use of Hera
- Options to accelerate organic and inorganic growth using **Strategic Partnerships** wanting exposure to critical minerals:
  - exploration, development and operation
  - minority interest asset investments
  - Joint Ventures, or
  - tolling options
- Commercial mindset brought to all options





## FINANCE PACKAGE

#### Facilities now in place to deliver future growth

- US\$24M Loan Note Advance Agreement (Loan Note Advance) undrawn, but may contribute to funding the construction of the Federation Project; and
- A\$65M Performance Bond Facility (**Bond Facility**) to provide rehabilitation bonding
  - Highly competitive funding with no establishment fees
    - Four-year term extends maturity beyond planned Federation steady-state production
- $\checkmark$
- No requirement to draw the Loan Note Advance at financial close minimises near term interest costs
- Repayment profile biased to the second half of the facilities
- No penalties or restrictions on early repayment
- No financial covenants. Includes an undertaking to maintain a ratio of future concentrate deliveries to the balance of amounts outstanding on the Facilities



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## HIGHLY EXPERIENCED BOARD AND REFRESHED MANAGEMENT TEAM

Focused on releasing the significant value inherent in the Aurelia portfolio

#### **New Executive Management Board of Directors** 30 years experience across a broad range of commodities, Appointed Non-Executive Director (NED) in September 2021 geographies and operations, both mining and downstream and Non-Executive Chairman in November 2021 Peter Botten, AC, CBE Previously Managing Director of Oil Search for 25 years and Most recent appointment was at OZ Minerals as the Non-Executive NED of AGL from 2016 to 2022 (and Non-Executive Chairman Strategy and Growth Bryan Quinn Chairman from 2021 to 2022) Managing Director and Prior to OZ Minerals, Mr Quinn worked at BHP for over 27 Currently Non-Executive Chairman of Conrad Asia Energy and Chief Executive Officer years and held several senior appointments including NED of Karoon Energy General Manager, Asset President, Global Technical Officer and President of Joint Ventures across small and large Appointed NED in October 2018 operations Susie Corlett Currently NED of Mineral Resources and Iluka Resources, Non-Executive Director Trustee of the AusIMM Education Endowment Fund Appointed Chief Financial Officer in December 2022 Mr Cummings is a highly gualified mining executive with over 25 years of financial, commercial, treasury and Appointed NED in September 2022 Previously Managing Director of Rio Tinto Diamonds, CEO of investor relations experience Martin Cummings Bruce Cox Pacific Aluminium, and Managing Director of Rio Tinto Chief Financial Previously held the position of General Manager Investor Non-Executive Director **Aluminium Pacific Operations** Relations with major Australian gold producer, Evolution Currently NED of Aluminium Bahrain and Ailan & Bros Holding Mining, Also held General Manager positions leading Group Abilitii Evolution Mining's commercial, treasury and project Appointed NED in January 2021 approvals teams Previously NED at the Red Flag Group and General Manager Helen Gillies (Risk) and General Counsel at Sinclair Knight Merz Appointed General Manager - Growth in March 2022 and Non-Executive Director Currently NED of Yancoal Australia, Bankstown and Camden was named Interim Chief Executive Officer in November the Airport and Monadelphous Group same year Appointed NED in December 2018 Andrew Graham Mr Graham is a Mining Engineer and finance graduate with Previously Managing Director, Head of Citi Metals and Mining GM Growth more than 25 years of experience Paul Harris and prior Merrill Lynch for 11 years Previously established consulting business OCTAL Non-Executive Director Currently Non-Executive Chairman of Highfield Resources, Strategic, as well as holding a range of executive and senior Aeon Metals and Koonenberry Gold positions at MMG, OZ Minerals, Zinifex and BHP Appointed NED in January 2021 Previously Managing Director and CEO of St Barbara and Inova Bob Vassie Resources (formerly Ivanhoe Australia) Non-Executive Director Currently Non-Executive Chairman of Ramelius Resources and



Independent NED of Federation Mining



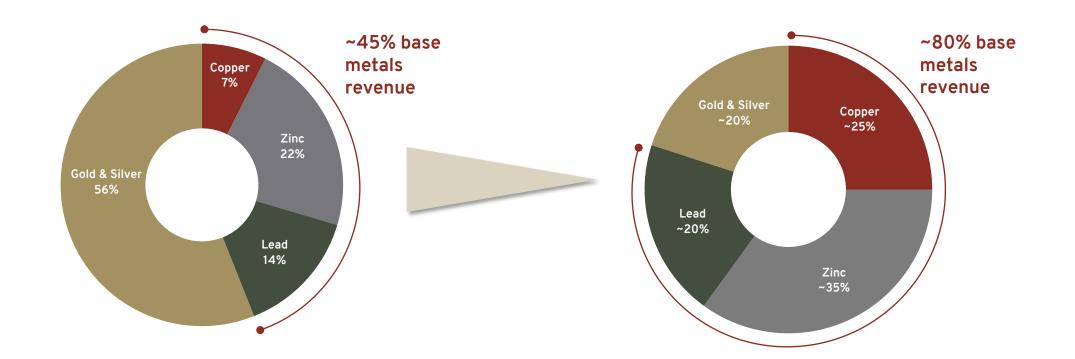
## DELIVERING FEDERATION AND COBAR BASIN GROWTH

## **AURELIA METALS – TODAY AND THE FUTURE**

Aurelia positioned to reweight business towards base metals production with substantial precious metals credits

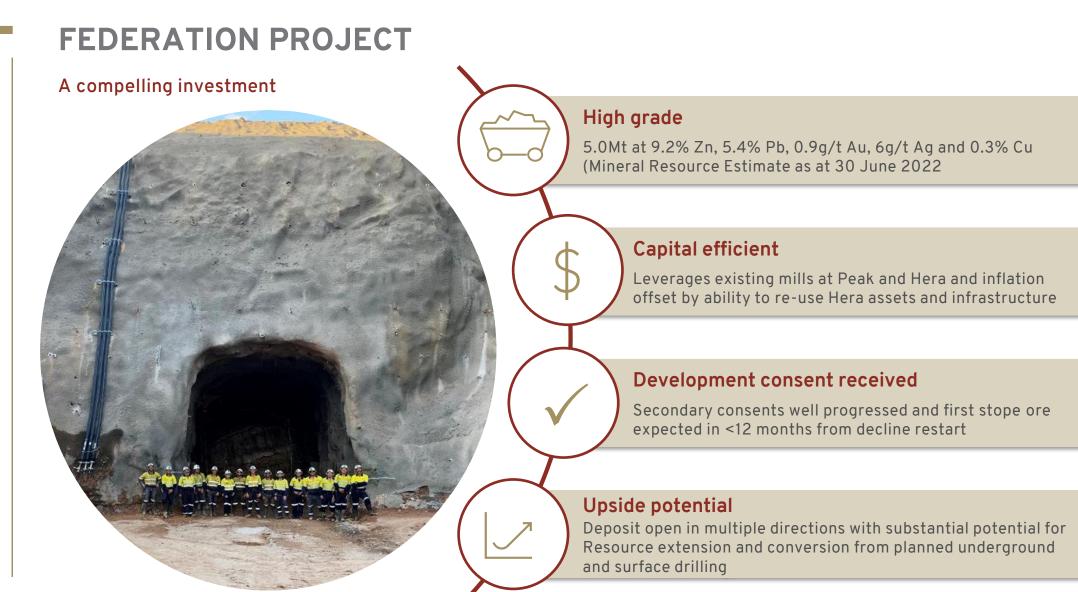
Actual FY22A Revenue Mix by Commodity

Illustrative Future Revenue Mix by Commodity





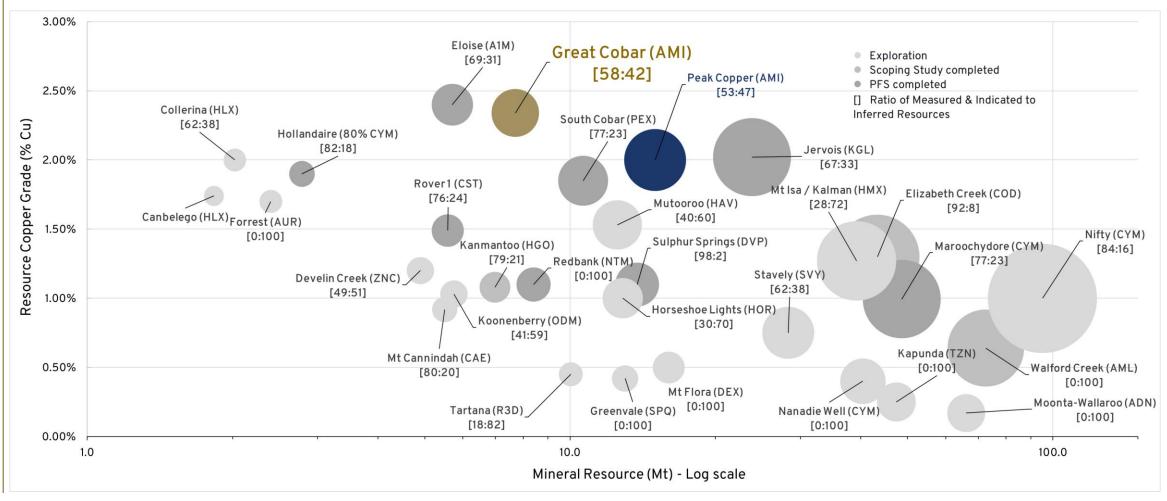






### **COPPER DEVELOPMENT PEER COMPARISON**

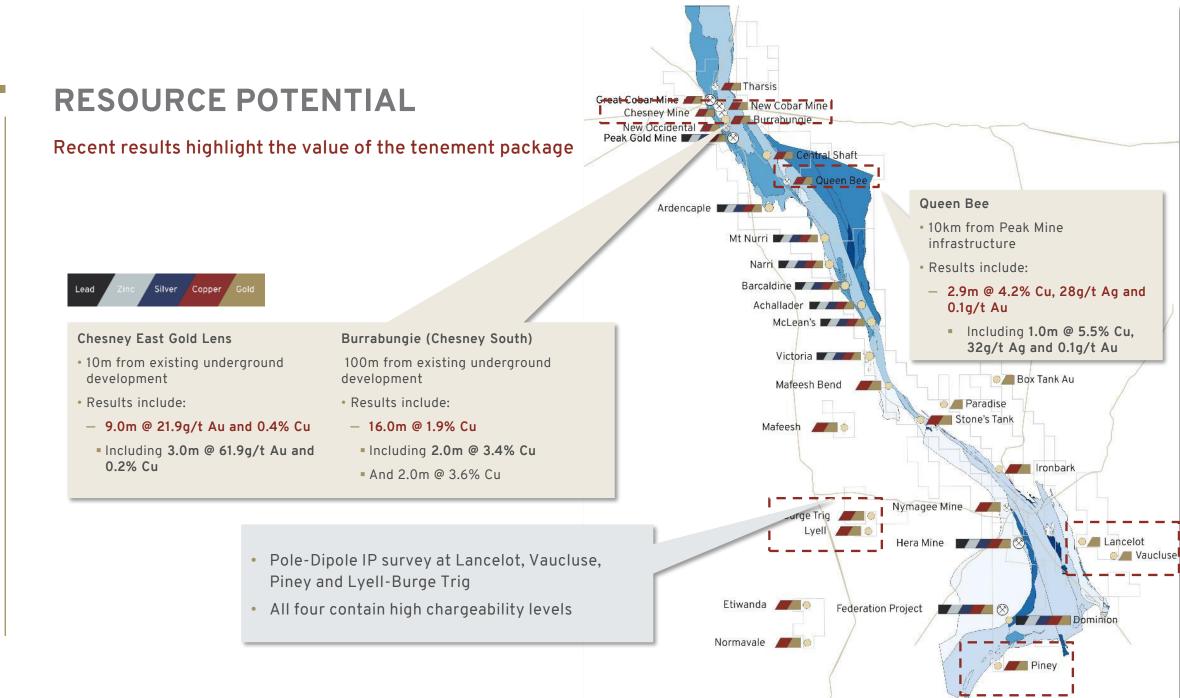
One of the highest grade undeveloped copper Resources in Australia<sup>1</sup>





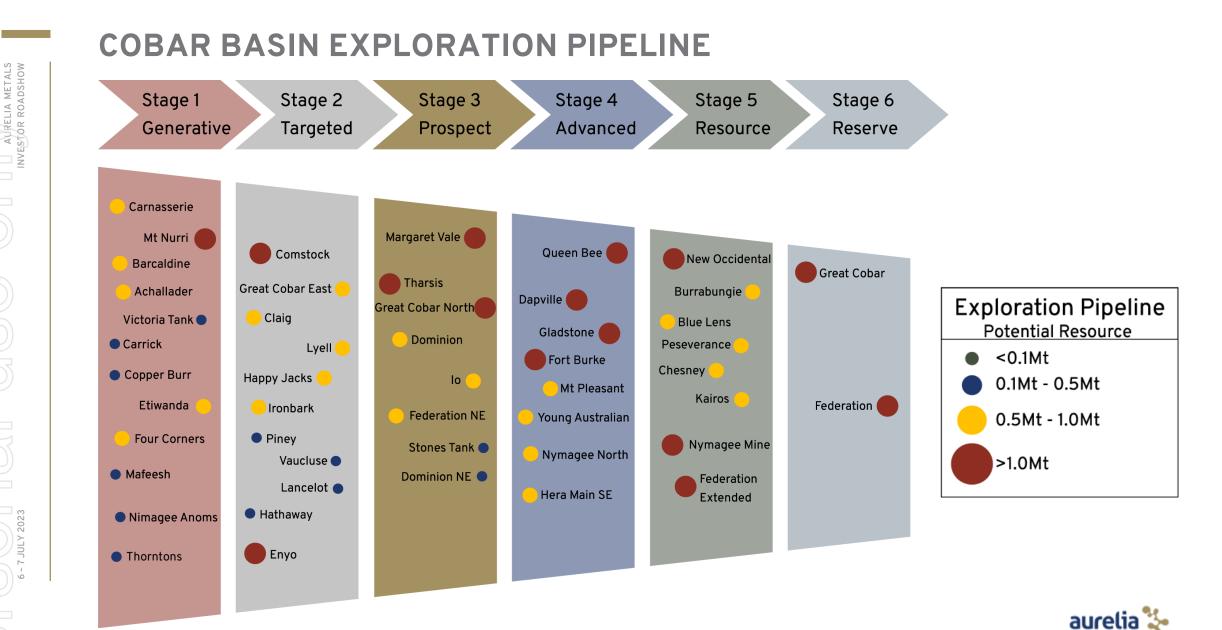
WILSONS CONFERENCE

23.MARCH/2023



\_\_\_\_\_ 20km

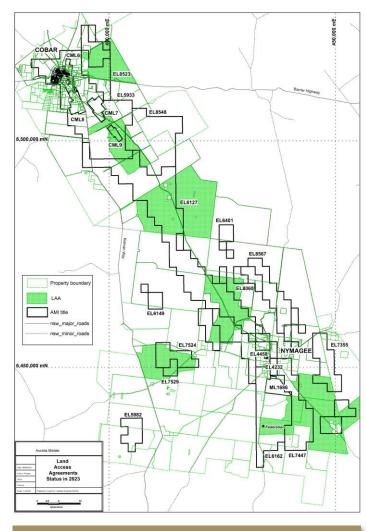
0km



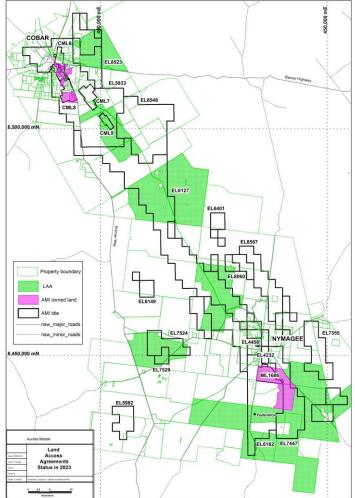
AURELIA METALS INVESTOR ROADSHOW - 7 JULY 2023

#### EL8548 6,500,000 mN EL6127 EL6401 EL8567 Property boundary LAA AMI title EL6149 nsw\_major\_roads nsw\_minor\_roads and a NYMAGEE EL7355 EL4458 6,450,000 mN L4232 ML1686 EL7529 \*== EL5982 7 EL6162 EL7447 Land Access Agreements Status in 2020

LAND ACCESS AREAS



#### AURELIA OWNED AREAS: 2023



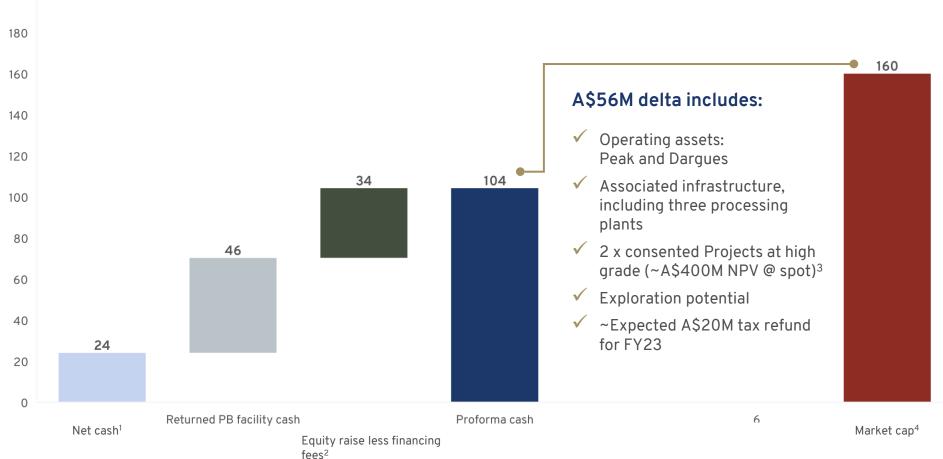
#### LAND ACCESS AREAS: 2020

LAND ACCESS AREAS: 2023



# INVESTOR ROADSHOW Non-cash assets valued at just A\$56M 200 2023

## **IMPLIED VALUE VERSUS MARKET CAP**



- Net cash balance as of 31 March 2023. Cash on hand A\$39.M less balance of term loan A\$8.6M and equipment loans A\$6.7M. 1.
- 2. Financing arrangements net of equity raise fees and debt fees.

See ASX announcement on 31 May 2023 'Federation Financial and Equity Raise' and ASX announcement on 10 October 2022 'Federation Feasibility Study and Company Update'. 3.

Post completion of Retail Entitlement Offer. Calculated using the closing price of AMI on 4 July 2023 of at \$0.095/sh. 4.









## **APPENDICIES**







## COMPANY SNAPSHOT

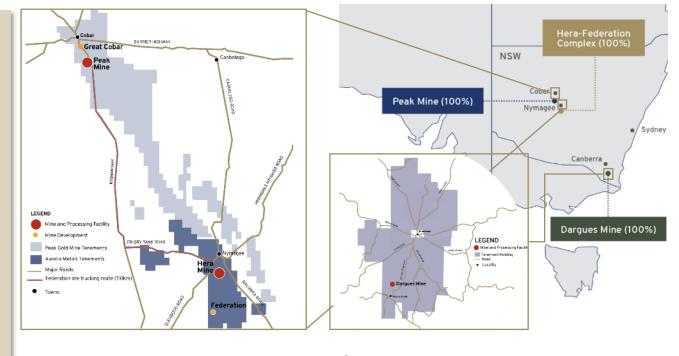
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## AURELIA SNAPSHOT

Established production | Capital efficient growth projects | Strategic Cobar Basin infrastructure

- 3 x operating, base and precious metals mines with 1.25Mtpa of processing capacity (only 550ktpa currently utilised) and substantial infrastructure across the Cobar Province
- 2 consented, capital efficient, high-grade base metals development projects, leveraging the Peak (800ktpa) and Hera (450ktpa) processing plants
- 1,931km<sup>2</sup> of highly prospective exploration tenements around Cobar and Braidwood
- Portfolio reweighting towards base metals with gold production offering a natural hedge



Mineral Resources 29Mt @ 1.3g/t Au, 1.3% Cu, 2.5% Zn, 1.6% Pb, 10g/t Ag Ore Reserves 5.7Mt @ 1.9g/t Au, 0.7% Cu, 4.7% Zn, 3.1% Pb, 10g/t Ag



## **AURELIA PORTFOLIO**

#### Two producing Assets with strategic infrastructure set to support development of two compelling, base metals projects

	Es	tablished Production Ba	Near-Term Development		
	Peak (North and South)	Hera	Dargues	Federation	Great Cobar
Ownership	100%	100%	100%	100%	100%
Status	Operational	Care and Maintenance	Operational	Development Consent Granted	Development Consent Granted
Products	Cu, Zn, Pb, Au, Ag	Zn, Pb, Au, Ag	Au	Cu, Zn, Pb, Au, Ag	Cu, Au
Region	Cobar Basin, NSW	Cobar Basin, NSW	Braidwood, NSW	Cobar Basin, NSW	Cobar Basin, NSW
Mine Life	~8 years	-	~1.5 years	8-year initial production life <sup>1</sup>	5-year initial production life <sup>2</sup>
Plant Capacity / Processing	800ktpa	450ktpa	415ktpa	Ore to be processed at existing Peak then Hera plants	Ore to be processed at existing Peak plant

Processing plants used for Federation



## **FEDERATION PROJECT TIMELINE**

#### Less than 12 months to first stope ore production

	H1 FY24	H2 FY24	H1 FY25	H2 FY25	H1 FY26	H2 FY26	H1 FY27	Capital works
PROJECT DEVELOPMENT								Design and planning for payt stage of
Underground development								<ul> <li>Design and planning for next stage of site development works commenced</li> </ul>
Surface shafts and ventilation fan								• Execution planning for Peak Mine
Road and intersection upgrades								process plant additions underway
Surface buildings and facilities								
Permanent power infrastructure								<ul> <li>Ventilation shafts construction planning in progress</li> </ul>
Peak re-grind circuit								
Tailings and paste fill plants								Procurement underway for upgrades to
Ore production First de	evelopment o	ore 🔺 🔹		Commerci	ial productio	n 🔺 Fullp	roduction	local roads for ore transport
Processing commences at Peak plant		First st	ope ore					
Hera processing plant restart								Mine development
PERMITTING								<ul> <li>Decline development to resume early</li> </ul>
Mining Lease and Management Plans								FY24
Voluntary Planning Agreements								Mine development contractor



remobilising to site

## **COPPER DEVELOPER PEER COMPARISON**

Company	Ticker	Project	Resource (Mt)	Grade (% Cu)	Contained Copper (Mt)	Reference
AIC Mines	A1M	Eloise (A1M) [69:31]	5.7	2.40%	0.137	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02628317- 6A1135146?access_token=83ff96335c2d45a094df02a206a39ff4
Andromeda Metals	ADN	Moonta-Wallaroo (ADN) [0:100]	66.1	0.17%	0.114	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02600788- 2A1414947?access_token=83ff96335c2d45a094df02a206a39ff4
Aeon Metals	AML	Walford Creek (AML) [0:100]	72.6	0.64%	0.465	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02643714- 2A1437555?access_token=83ff96335c2d45a094df02a206a39ff4
Auris Minerals	AUR	Forrest (AUR) [0:100]	2.4	1.70%	0.041	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02559242- 6A1106305?access_token=83ff96335c2d45a094df02a206a39ff4
Cannindah Resources	CAE	Mt Cannindah (CAE) [80:20]	5.5	0.92%	0.051	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02582751- 2A1406226?access_token=83ff96335c2d45a094df02a206a39ff4
Coda Minerals	COD	Elizabeth Creek (COD) [92:8]	43.3	1.30%	0.563	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02631483- 6A1136448?access_token=83ff96335c2d45a094df02a206a39ff4
Castile Resources	CST	Rover 1 (CST) [76:24]	5.6	1.49%	0.083	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02625665- 6A1133851?access_token=83ff96335c2d45a094df02a206a39ff4
		Nifty (CYM) [84:16]	95.1	1.00%	0.940	
	CVAL	Maroochydore (CYM) [77:23]	48.6	0.99%	0.483	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02628312-
Cyprium Metals	CYM	Nanadie Well (CYM) [0:100]	40.4	0.40%	0.162	6A1135147?access_token=83ff96335c2d45a094df02a206a39ff4
		Hollandaire (80% CYM) [82:18]	2.8	1.90%	0.053	
Duke Exploration	DEX	Mt Flora (DEX) [0:100]	16.0	0.50%	0.080	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02543740- 2A1386194?access_token=83ff96335c2d45a094df02a206a39ff4
Develop Global	DVP	Sulphur Springs (DVP) [98:2]	13.8	1.10%	0.151	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02628223- 6A1135096?access_token=83ff96335c2d45a094df02a206a39ff4
Havilah Resources	HAV	Mutooroo (HAV) [40:60]	12.5	1.53%	0.192	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02613329- 2A1420752?access token=83ff96335c2d45a094df02a206a39ff4
Hillgrove Resources	HGO	Kanmantoo (HGO) [79:21]	7.0	1.08%	0.075	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02638481- 2A1434335?access token=83ff96335c2d45a094df02a206a39ff4
Listin December		Collerina (HLX) [62:38]	2.0	2.00%	0.040	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02631413- 6A1136420?access token=83ff96335c2d45a094df02a206a39ff4
Helix Resources	HLX	Canbelego (HLX)	1.8	1.74%	0.032	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02675645- 6A1153947?access token=83ff96335c2d45a094df02a206a39ff4
Hammer Metals	НМХ	Mt Isa / Kalman (HMX) [28:72]	39.2	1.27%	0.498	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02663492- 6A1149053?access token=83ff96335c2d45a094df02a206a39ff4
Horseshoe Metals	HOR	Horseshoe Lights (HOR) [30:70]	12.9	1.00%	0.129	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02641703- 6A1139999?access_token=83ff96335c2d45a094df02a206a39ff4
KGL Resources	KGL	Jervois (KGL) [67:33]	23.8	2.02%	0.481	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02598438- 2A1413853?access token=83ff96335c2d45a094df02a206a39ff4
Odin Metals	ODM	Koonenberry (ODM) [41:59]	5.8	1.03%	0.059	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02626415- 2A1427990?access token=83ff96335c2d45a094df02a206a39ff4
Peel Mining	PEX	South Cobar (PEX) [77:23]	10.6	1.85%	0.197	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02623894- 6A1133009?access_token=83ff96335c2d45a094df02a206a39ff4
R3D Resources	R3D	Tartana (R3D) [18:82]	10.0	0.45%	0.045	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02629671- 2A1429880?access_token=83ff96335c2d45a094df02a206a39ff4
NT Minerals	NTM	Redbank (NTM) [0:100]	8.4	1.10%	0.092	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02576169- 6A1112870?access token=83ff96335c2d45a094df02a206a39ff4
Superior Resources	SPQ	Greenvale (SPQ) [0:100]	13.0	0.42%	0.055	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02592273- 2A1410463?access token=83ff96335c2d45a094df02a206a39ff4
Stavely Minerals	SVY	Stavely (SVY) [62:38]	28.3	0.75%	0.212	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02632377- 6A1136792?access token=83ff96335c2d45a094df02a206a39ff4
Terramin Australia	TZN	Kapunda (TZN) [0:100]	47.4	0.25%	0.119	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02551270- 2A1389757?access token=83ff96335c2d45a094df02a206a39ff4
Zenith Minerals	ZNC	Develin Creek (ZNC) [49:51]	4.9	1.20%	0.059	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02625357- 6A1133664?access token=83ff96335c2d45a094df02a206a39ff4
		Great Cobar (AMI) [58:42]	7.7	2.34%	0.180	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02580065-
Aurelia Metals	AMI	Peak Copper (AMI) [53:47]	15.0	2.00%	0.300	2A1404796?access_token=83ff96335c2d45a094df02a206a39ff4